SYLLABUS

1. Information about the program

1.1 Higher education institution	Babeş-Bolyai University
1.2 Faculty	Faculty of Political, Administrative and Communication Sciences
1.3 Departament	Public Administration
1.4 Field of study	Administrative Sciences
1.5 Study cycle	Undergraduate program
1.6 The program of study /	Leadership in the Public Sector
specialization	

2. Discipline data

2.1 Course title	Communication in Public Organisations				
2.2. Course teacher	Lect. Univ. Dr. Mihnea STOICA				
2.3. Seminar teacher	Lect. Univ. Dr. Mihnea STOICA				
2.4 Year of study 1 2.5	Semester 2	2.6. Type of evaluation	E	2.7 Discipline regime	Mandatory

3. Total estimated time (hours of teaching per semester)

3.1 Number of hours per week	4	Of which: 3.2 course	2	3.3 workshop / laboratory	2
3.4 Total hours	56	Of which: 3.5 course	28	3.6 workshop /	28
				laboratory	
Allocation of time:					hours
Study after handbook, course materials, bibliography and notes				12	
Additional documentation in the library, specialized electronic platforms and on field				10	
Training seminars / labs, homework, essays, portfolios and essays				10	
Tutoring			10		
Examinations			2		
Other activities:					

3.7 Total hours of individual study	44
3.8 Total hours per semester	100
3.9 Number of credits	4

4. Prerequisites (where applicable)

4.1 curriculum	Not applicable
4.2 competence	Not applicable

5. Conditions (where applicable)

5.1 of the course	Not applicable
5.2 to conduct seminar /	Not applicable
laboratory	

6. Specific skills acquired

	Defining concepts, theories, paradigms and methodologies that are characteristic for
	communication in the public sector.
skills	Identifying various communication situations and understanding the various types of public
als	and organizational communication.
ion	 Using communication methods and strategies for dealing with public sector problems.
ess	Identifying and using relevant techniques and indicators for monitoring and evaluating
Professional	communication processes.
-	Drafting an efficient communication plan meant to address specific situations regarding
	public and organizational communication.
S	Getting familiar with the roles and activities that are characteristic for team work;
rsal	Critical thinking;
sve	Crucai chinking,
Transversal	Objective self-evaluation.

7. Course objectives (based on accumulated skills grid)

7.1 General objective of the discipline	 Knowledge and usage of basic concepts of communication for the explanation and interpretation of various types of communication situations, processes and projects.
7.2 Specific objectives	 Knowledge of types of communication Knowledge and explanation of communication models Knowledge of basic communication concepts, models and techniques Knowledge of types of PR campaigns and basic PR tools

8. Contents

8.1 Course	Teaching methods	Observations
1. Introduction of the course	Lecture	
	Questions & answers	
	Heuristic conversation	
Communication – definition and	Lecture	
typology	Concept explanation	
	Questions & answers	
	Heuristic conversation	
	Problematization	
Communication and the new Public	Lecture	
Sphere	Concept explanation	
	Questions & answers	
	Heuristic conversation	
4. Communication and national cultural	Lecture	
dimensions	Concept explanation	
	Questions & answers	
	Heuristic conversation	
5. Communication and organizational	Lecture	
cultures	Concept explanation	
	Questions & answers	
	Heuristic conversation	
6. Constructing organisational identity	Lecture	
through communication	Concept explanation	
	Questions & answers	
	Heuristic conversation	

7. Leadership in the public sector. Types of leadership communication.8. Charisma and leadership	Lecture Concept explanation Questions & answers Heuristic conversation Problematization Lecture Concept explanation Questions & answers Heuristic conversation
	Problematization
9. Communication in the political space	Lecture Concept explanation Questions & answers Heuristic conversation Problematization
10. Crisis and risk communication. Trust and leadership	Lecture Concept explanation Questions & answers Heuristic conversation Problematization
11. Communication networks. Old and new media.	Lecture Concept explanation Questions & answers Heuristic conversation Problematization
12. Storytelling as motivation mechanism	Lecture Concept explanation Questions & answers Heuristic conversation Problematization
13. PR campaigns	Lecture Concept explanation Questions & answers Heuristic conversation Problematization
14. Review. Mock test	Questions & answers

Bibliography

- Benett, W. Lance (2012). "The personalization of politics. Political identity, social media, and changing patterns of participation." The Annals of the American Academy of Political and Social Science Nr. 644, Vol. 1: 20-39.
- Beugelsdijk, S., Maseland, R., Hoorn, A. (2015). "Are scores of Hofstede's dimensions of national culture stable over time? A cohort analysis". *Global Strategy Journal*, Vol. 5, Nr. 3: 223-240.
- Butler, Richard, Designing organizations a decison-making perspective, New York: Routledge, 1991.
- Denning, Stephen, The leader's guide to storytelling. Mastering the Art and Discipline of Business Narative, San Francisco: Jossey-Bass, 2005.
- Dolphin, R.R. (2005). "Internal communications: Today's strategic imperative", în Journal of marketing communications, Vol. 11, Nr. 3, pp. 171-190.

- Heath, Robert L. (2005). Encyclopedia of Public Relations, Sage Publications
- Hofstede, Geert. "The Cultural Relativity of Organizational Practices and Theories". În Journal of International Business Studies, 14 (1983): 75-89.
- Kennan, W.R., Hazleton, V. (2006). "Internal public relations, social capital, and the role of effective organizational communication", în Public relations theory II, pp. 311-338.
- Krouwel, Andre. Party Transformations in European Democracies. SUNY Press: New York, 2012.
- Men, L. R. (2014). "Strategic internal communication: Transformational leadership, communication channels, and employee satisfaction", în *Management Communication Quarterly*, Nr. 28, Vol. 2, pp. 264-284.
- Turner, Barry A. (1990). Organizațional Symbolism, New York: Walter de Gruyer
- Vercic, A. T., Vercic, D., Sriramesh, K. (2012). "Internal communication: Definition, parameteres, and the future", în *Public Relations Review*, Vol. 38, Nr. 2, pp. 223-230.
- Welch, M., Jackson, P. R. (2007), "Rethinking internal communication: a stakeholder approach", în Corporate Communications: An International Journal, Vol. 12, Nr. 2, pp. 177-198.
- Wilcox, Dennis L. (2003). Public Relations: Strategies and Techniques, Allyn & Bacon

8.2 Seminar / laboratory	Teaching methods	Observations
 Introduction to the seminar. Seminar requirements 	Group discussion	
2. Communication – definition and	Student presentations	
typology	Debates	
	Problem-solving	
	Conversation	
Communication and the new Public	Student presentations	
Sphere	Debates	
	Problem-solving	
	Conversation	
4. Communication and national cultural	Student presentations	
dimensions	Debates	
	Problem-solving	
	Conversation	
5. Communication and organizational	Student presentations	
cultures	Debates	
	Problem-solving	
	Conversation	
6. Constructing organisational identity	Student presentations	
through communication	Debates	
	Problem-solving	
	Conversation	
7. Mid-term exam	Problem-solving	
8. Leadership in the public sector.	· ·	
Charisma.	Debates	
	Problem-solving	
	Conversation	
Communication in the political space	Student presentations	
	Debates	
	Problem-solving	
	Conversation	

10. Crisis and risk communication. Trust and leadership	Student presentations Debates Problem-solving Conversation
11. Communication networks. Old and new media	Student presentations Debates Problem-solving Conversation
12. Storytelling as motivation mechanism	Student presentations Debates Problem-solving Conversation
13. PR campaigns	Student presentations Debates Problem-solving Conversation
14. Final remarks.	Group discussion

Bibliography

- Benett, W. Lance (2012). "The personalization of politics. Political identity, social media, and changing patterns of participation." The Annals of the American Academy of Political and Social Science Nr. 644, Vol. 1: 20-39.
- Beugelsdijk, S., Maseland, R., Hoorn, A. (2015). "Are scores of Hofstede's dimensions of national culture stable over time? A cohort analysis". *Global Strategy Journal*, Vol. 5, Nr. 3: 223-240.
- Butler, Richard, Designing organizations a decison-making perspective, New York: Routledge, 1991.
- Denning, Stephen, The leader's guide to storytelling. Mastering the Art and Discipline of Business Narative, San Francisco: Jossey-Bass, 2005.
- Dolphin, R.R. (2005). "Internal communications: Today's strategic imperative", în Journal of marketing communications, Vol. 11, Nr. 3, pp. 171-190.
- Heath, Robert L. (2005). Encyclopedia of Public Relations, Sage Publications
- Hofstede, Geert. "The Cultural Relativity of Organizational Practices and Theories". În Journal of International Business Studies, 14 (1983): 75-89.
- Kennan, W.R., Hazleton, V. (2006). "Internal public relations, social capital, and the role of effective organizational communication", în Public relations theory II, pp. 311-338.
- Krouwel, Andre. Party Transformations in European Democracies. SUNY Press: New York, 2012.
- Men, L. R. (2014). "Strategic internal communication: Transformational leadership, communication channels, and employee satisfaction", în *Management Communication Quarterly*, Nr. 28, Vol. 2, pp. 264-284.
- Turner, Barry A. (1990). Organizațional Symbolism, New York: Walter de Gruyer
- Vercic, A. T., Vercic, D., Sriramesh, K. (2012). "Internal communication: Definition, parameteres, and the future", în *Public Relations Review*, Vol. 38, Nr. 2, pp. 223-230.
- Welch, M., Jackson, P. R. (2007), "Rethinking internal communication: a stakeholder approach", în Corporate Communications: An International Journal, Vol. 12, Nr. 2, pp. 177-198.
- Wilcox, Dennis L. (2003). Public Relations: Strategies and Techniques, Allyn & Bacon

9. Corroborating course content with the expectations of epistemic community representatives, professional associations and employers representative for the program

The content of the course was designed in such a manner as to reflect the most recent trends in public communication. In doing so, we have consulted specialists in the field, both from public and private organisations, which we are in direct contact with. Moreover, the syllabus was drafted taking into account similar programs offered by other European universities.

10. Evaluation

offered to Written exam (5 points) 50%
ems or
Oral presentation and active participation in class (3 points)
guish Mid-term exam (2 points) 50%
v of
tuations
ng ty

Grade 5 in order to pass the course